



## Financial Highlights FY 2018 GTCAP weathered strong headwinds in 2018



<b>Consolidated Net Income</b>	Conso	lidated	Net	Income
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(FV adjustments for PCFI, MPI, TMBC, TMP)

-6%

Php13.4 billion

Php14.2 billion 2017

### **Core Net Income**

-9%

Php13.7 billion

Php15.0 billion 2017

#### Revenues

-10%

Php215.8 billion

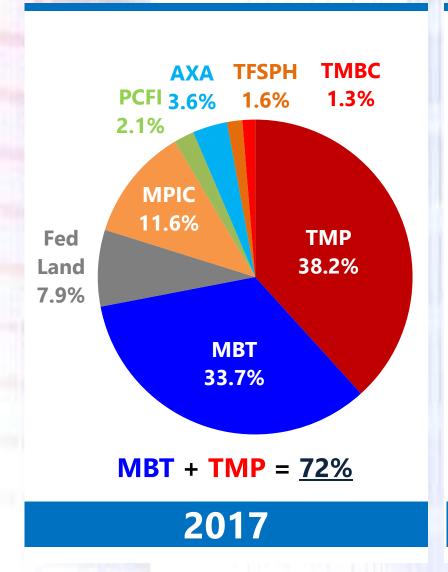
Php239.8 billion 2017

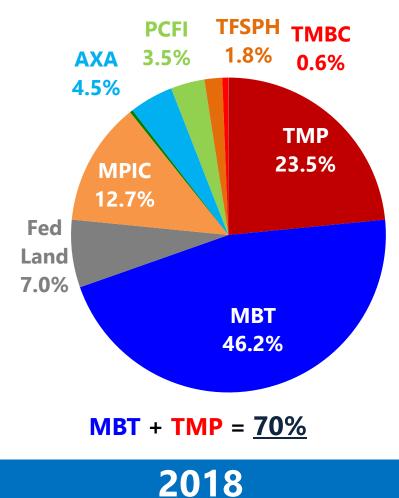
TMP [-15% Wholesale] Auto Sales (TMP: Php159.2B)	Php	179.1 billion	-15%
Equity in net income of associates (MBT Php8.2B +35%, MPIC Php2.1B +7%, AXA Php0.8B +25%, TFS Php0.3B +14%)	Php	11.5 billion	+32%
FLI & PCFI - Real Estate Sales and Interest income on Real Estate Sales (PCFI revenue contribution Php9.5B or 47% of total)	Php	19.7 billion	+28%

## GT Capital Net Income Contribution Associates (MBT, AXA, MPI, TFS) delivered strong growth





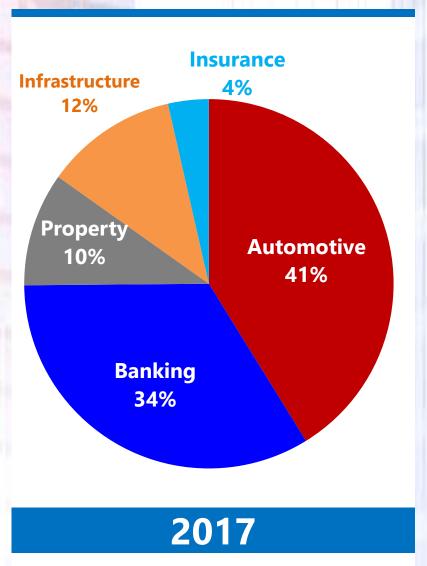


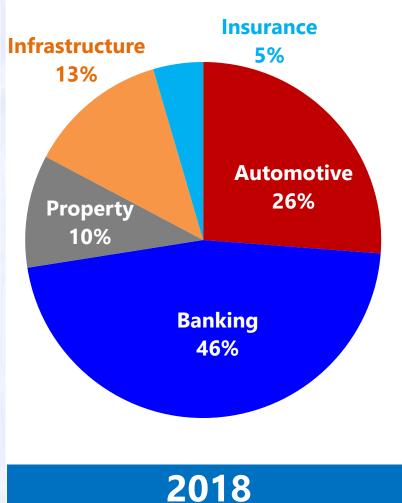


## GT Capital Net Income Contribution by Sector Noteworthy growth in insurance and infrastructure sectors











# 2018 Global Toyota Sales Performance Rankings



2018

Still Top 9

**Despite sales compression** 

2017

**Top 9** 

2016

тор 10

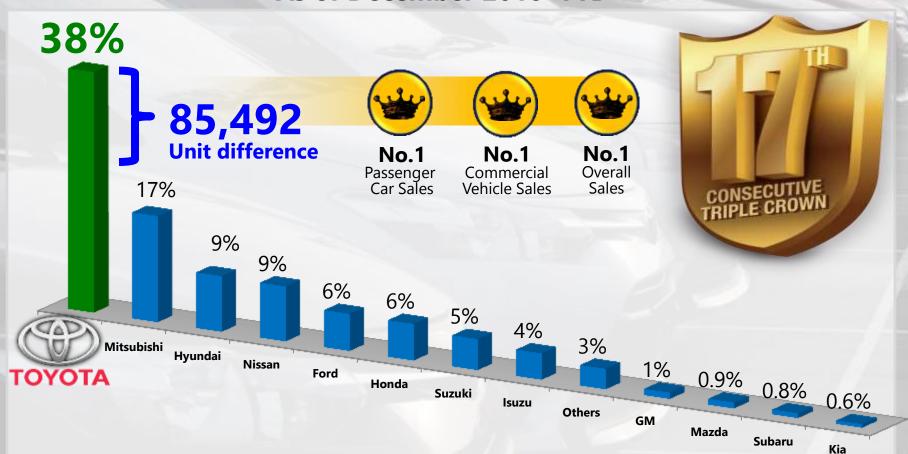
	Market	Total
1	United States	2,426,795
2 3	Japan	1,564,309
3	P.R. China	1,474,543
4	Indonesia	357,390
5	Thailand	315,113
6	Canada	231,646
7	Australia	225,880
8	Brazil	202,843
9	<b>Philippines</b>	153,004
10	India	150,289
11	Saudi Arabia	137,804
12	Russia	133,777
13	South Africa	130,397
14	United Kingdom	124,843
15	Taiwan (R.O.C.)	123,675
16	Mexico	108,761
17	France	106,136
18	Argentina	94,110
19	Italy	90,517
20	Germany	85,850

# Toyota continues to be the Philippines' dominant auto company



## Overall Market Share

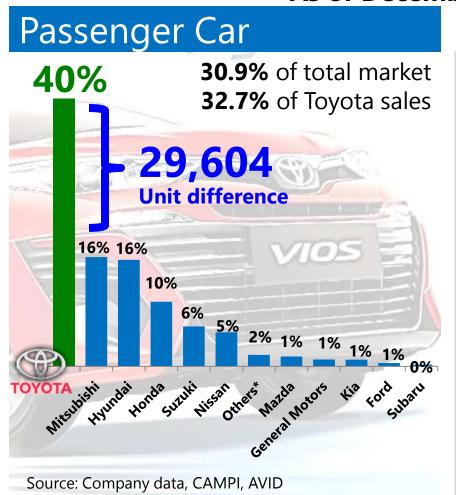
As of December 2018 YTD

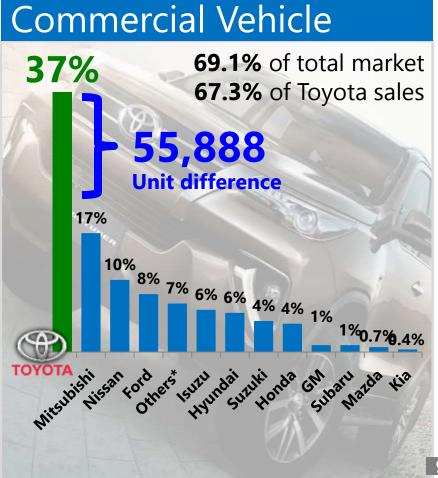


## Toyota continues to be the Philippines' dominant auto company



## Auto Industry Market Share As of December 2018 YTD



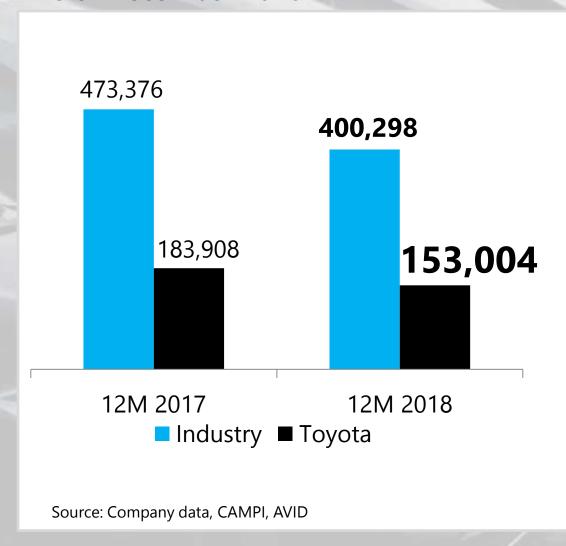






### Retail auto unit sales volume

#### As of December 2018 YTD



# Industry ▼15% Y-o-Y

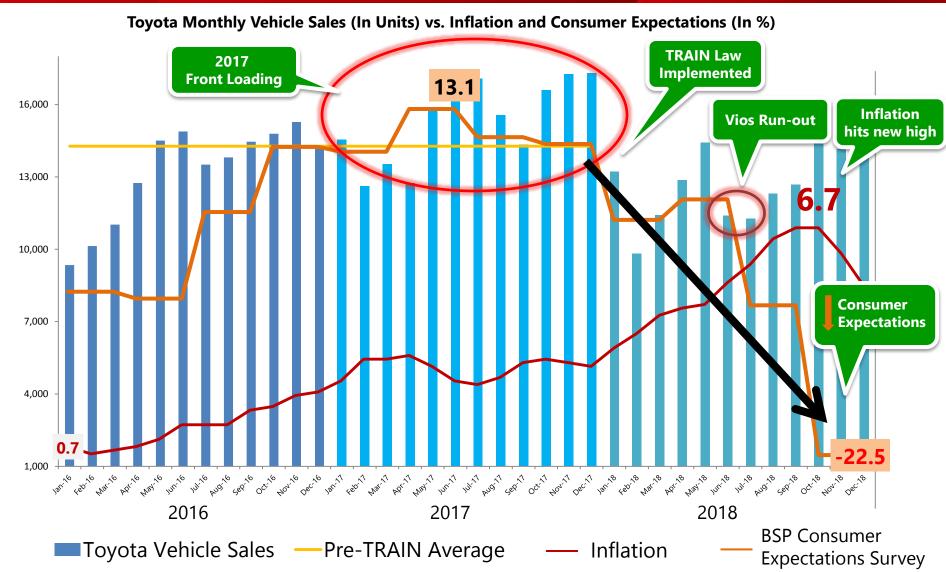
## Toyota ▼ 17% Y-0-Y

- Front loading in 2017
- Inflation and dampened consumer confidence
- Vios (approx. 20%) runout in anticipation of FMC in 1H 2018
- Impact of TNVS suspension; (34% of vehicles-in-service) are Vios

## Inflation easing may lead to higher consumer confidence and vehicle sales



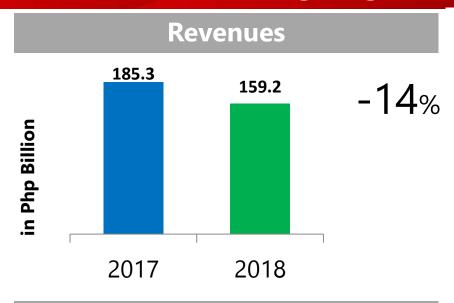
2017 Front loading, Inflation, Consumer Expectations, Vios Run-out TOYOTA



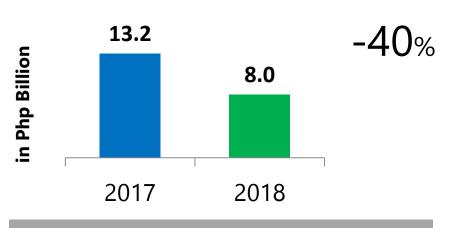
Source: TMP, BSP, PSA 12

### **TMP Financial Highlights**









- Wholesale volume -15% 155,508 units;
- Retail volume 153,004 -17%
   (vs -15% industry volume)
  - TRAIN law, Inflation, Consumer confidence
  - TNVS suspension
  - Low supply of CV models (1Q 2018)
  - Vios sales decline: 10,993 units lower out of 30,904 unit decline
- Sales volume:
  - PCs: Vios **-30%**, Wigo **+10%**
  - CVs: Rush +100%, Fortuner -42%, Innova -26%, Avanza -29%, Hiace
    -15%, & Hilux +25%
- Overall market share from 38.9% to 38.2%
- Due to lower sales volume, unfavorable F/X differential, models mix effect, and increase in OPEX and OH costs

#### TOYOTA MOVING FORWARD **New model launches**





HIACE February 2019

Php1.806 – 2.007M | FY'18: 12.0% of sales



RAV4 January 2019

Php1.638 – 2.203M | FY'18: 0.3% of sales



Php958k - 1.090M FY'18: 7.0% of sales



**105** July 2018

Php659k – 1.110M FY'18: 16.8% of sales



CAMRY Dec 2018

Php1.806 - 2.007M FY'18: 0.1% of sales



### **Toyota Dealership Expansion**



70 Dealerships as of 27 March 2019

**Upcoming:** Cebu (renovation), Valenzuela, Lucena (Quezon)



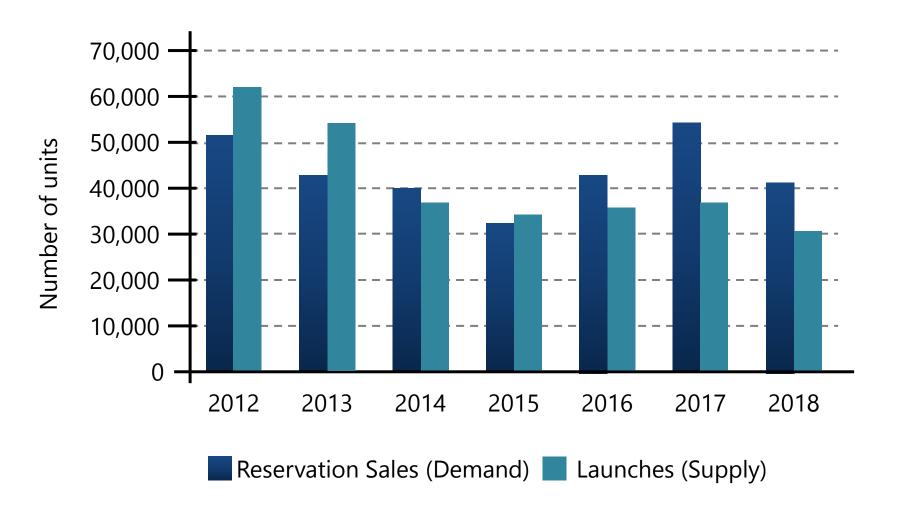
# **Property Development**



### RESIDENTIAL DEMAND AND SUPPLY



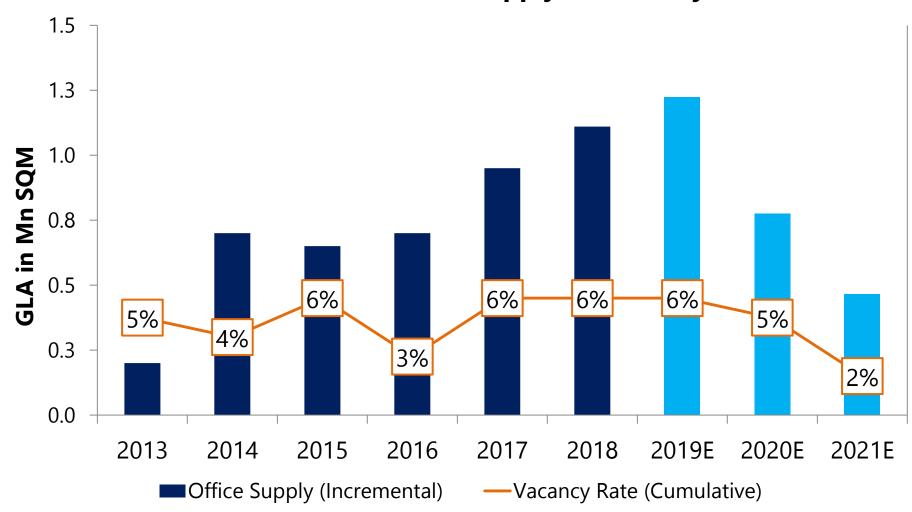




Vacancy also expected to decline due to stable demand

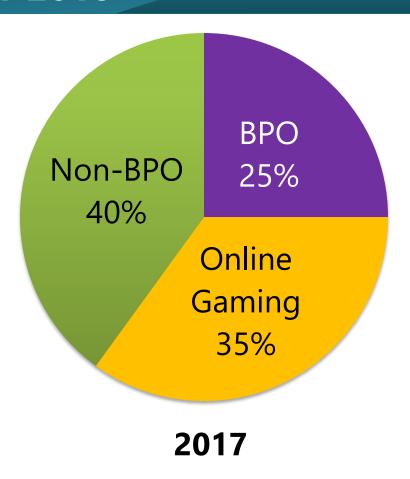


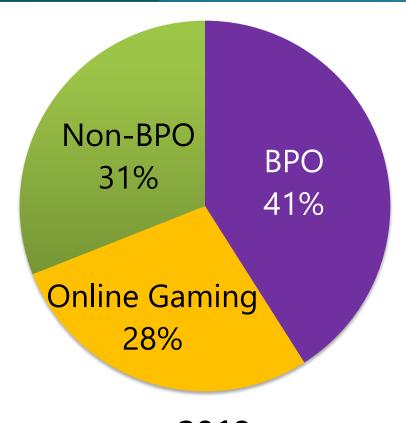
#### Metro Manila New Office Supply vs. Vacancy Rate



# Philippine office demand mix, FY 2018







2018

Office demand in FY 2018:

**1.5M** square meters (+33%)

\*1.16M in Metro Manila (+27%)

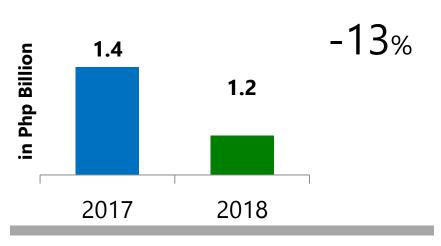




### **Federal Land Financial Highlights**







- Real estate sales +16% from Php9.1B to Php10.6B
  - Lot sales to JVs: e.g. Sunshine Fort (Php2.24B), GHR2 (Php0.45B) and AVEIA (Php0.21B)
  - Deferred revenue of Php4.4B to be realized upon sale of units
- Reservation sales Php12.4B from Php17.4B
- Rent +26% from Php944M to Php1.2B due to rate escalation and higher occupancy in BBW (100%) and i-Met (77%)
- Sale of goods and services +22% from Php640M to Php778M due to new franchises
- Equity in net earnings from Php161M to Php-115M due to inventory run-out in GH1
- GP margins impacted by variations, and cost adjustments arising from industry-wide issue on availability of skilled labor
- Margins to improve upon recognition of deferred revenue



#### GEARING UP TOWARD FUTURE GROWTH

### **Eight project launches in 2018**

Number of units are all estimates and subject to change





Palm Beach West Baler Tower BAY AREA



Peninsula Garden
Mimosa Tower PACO



163 units, Php0.7B





828 units, Php2.5B

Quantum

Aqua Tower TAFT AVE.



168 units, Php2.7B

Four Season Riviera Peony Tower BINONDO







140 units, Php2.2B

Valencia Hills Tower E N. DOMINGO, Q.C.



304 units, Php6.9B

The Seasons

Haru Tower
SUNSHINE FORT, BONIFACIO23

#### GEARING UP TOWARD FUTURE GROWTH

## Master-planned townships continue to grow and are nearing completion







#### 10 hectares

Grand Hyatt Manila-Metrobank Center Sunshine Fort (Isetan Mitsukoshi/ Nomura RE) Mitsukoshi Mall

The Big Apple Mall

Madison Park West Park Avenue Park West Central Park West Grand Hyatt Residences Grand Hyatt Gold Residences



### Metro Park Bay Area

#### 36 hectares

i-Met BPO Hub Met Live! Mall Blue Bay Walk Six Senses Residences (6) Palm Beach West (4) Manila Tytana

Colleges



# Rising Property Values Resulting from Infra and Competition









## >>> PRO • FRIENDS





66

Retail and commercial locators

1,700 57,000

Hectares of land

Residents















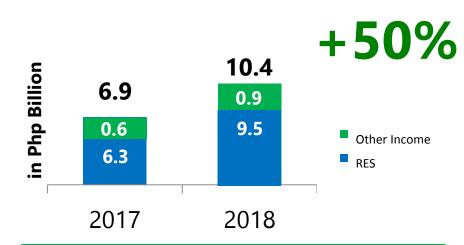




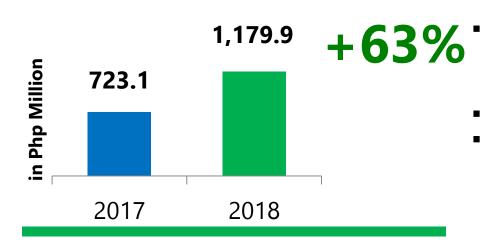


### **PRO-FRIENDS Financial Highlights**





#### **Net Income**



- Reservation Sales: Php21.2B
- Ave. Houses Completed: 452 units/mo
- Ave. Bank Takeout: Php649M/mo to Php730M/mo
- Real estate sales +50% from Php6.3B to Php9.5B
  - Excluding sale of lot to TMBC and MMI (Php1.22B) +31%
- Rental income +206% from Php25M to Php76M due to higher occupancy rates, increase in gross leasable area and rental rates
- Other income +141% from Php138M to Php334M due to sale of ROPA, mgt. fee and income from lot buyers
- GP margin: **48%**
- OPEX +22% from Php1.5B to Php1.8B due to increase in salaries, and taxes and licenses

# Insurance

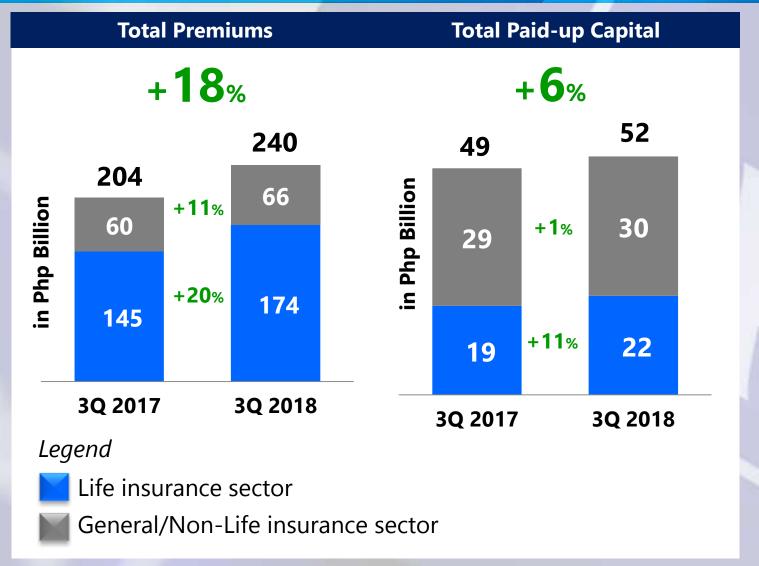


### **Insurance Industry Updates**





As of September 2018

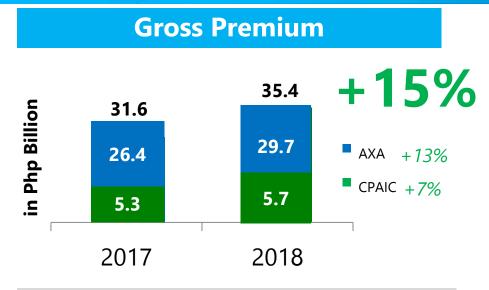




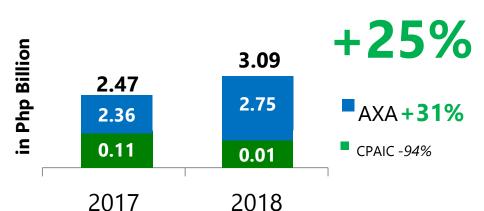




## **AXA Philippines Financial Highlights**







- New Business (APE) +13% from Php6.3B
   to Php7.1B due to favorable Protection & Health line
  - Regular Premium (RP) +17%
    - Traditional +38%
    - Unit-linked +13%
  - Single Premium (SP) +4%
- SP/RP Premium Income mix from 56:44 to 52:48
- GI—GWP Php5.7B +7% due to stricter underwriting risk selection policies for Property and Engineering
  - Premium margins **Php6.2B** to **Php8.2B** +**34%** due to growth in premium income and lower claims & withdrawals
- AUM-Linked Php94B to Php96B +2%;
   Asset management fees Php1.8B+16%
- Non-life net income Php7M
  - Combined ratio 105% (Fire and flood losses)

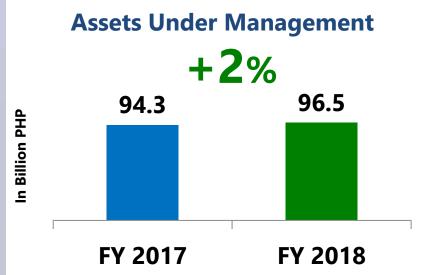








- Persistency Ratio: 85.3%
  - ▲ from **84.2%** in FY 2017
- Exclusive financial advisors: **5,272** 
  - ▲ from **4,000** in FY 2017
- Total bancassurance (Metrobank and PSBank) branches: 957
- AXA branches nationwide 55







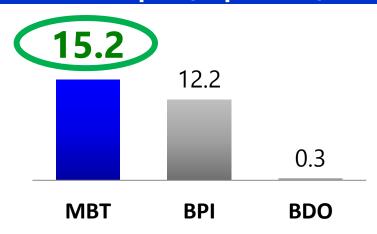
# Full-Year 2018 Peer Banks Highlights



#### **Net Income (Php Billion)**

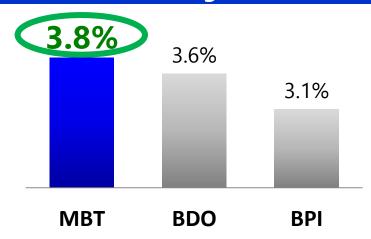


#### **NII less Opex (Php Billion)**



Source: 17-C Report of Banks as of 31 December 2018

#### **Net Interest Margin – NIMs (%)**



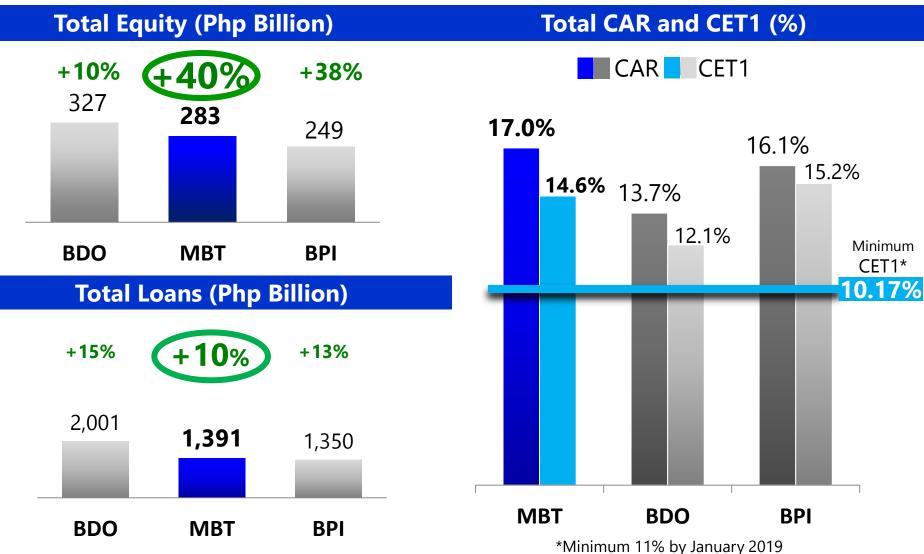
#### Fee Income\* (Php Billion)



\*Includes Service Fees, Commissions, and Trust Income

# Full-Year 2018 Peer Banks Highlights

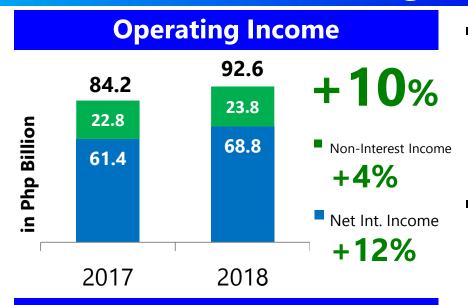




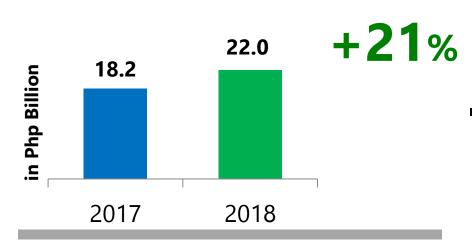


# Metrobank ST CAPITAL MODIFICIATION

## **Metrobank Financial Highlights**



### **Net Income ATP**

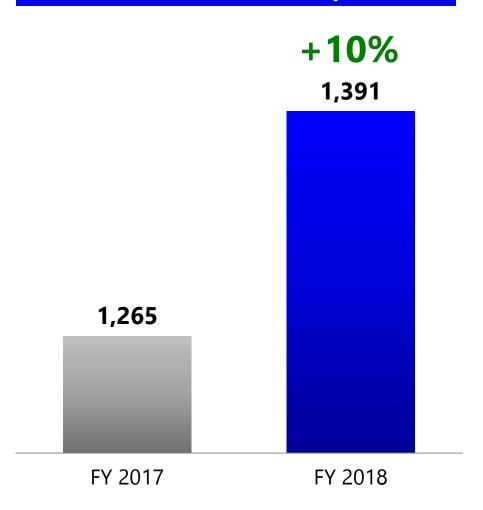


- Net Interest Income +12%
   (Php68.8B or 74% of Operating Income)
  - NIMs from 3.75% to 3.82%
  - Loan portfolio +10% from Php1.3T to Php1.4T
- Non-Interest income +4%
  - Service fees, bank charges and trust +13% from Php12.4B to Php14.0B
  - Trading and FX gain: Php2.8B
- Provisions for credit and impairment losses +4% from Php7.5B to
   Php7.8B
  - NPL ratio from 1.0% to 1.2%
  - NPL coverage at 105%
- Increase in OPEX +13% from Php47.5B to Php53.7B
  - Higher taxes and licenses (DST) +33%
  - Manpower **+11%**

## **Key Performance Drivers**

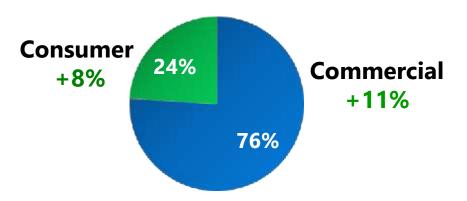


### **Loans and Receivables (Php Billion)**

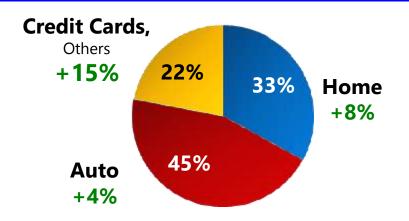


Source: 17-C Report as of 31 December 2018

### **Total Loan Portfolio Breakdown**



### **Consumer Loan Portfolio Breakdown**





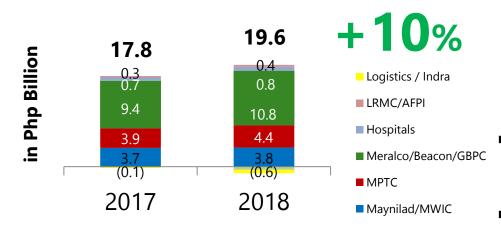


## **Metro Pacific Financial Highlights**





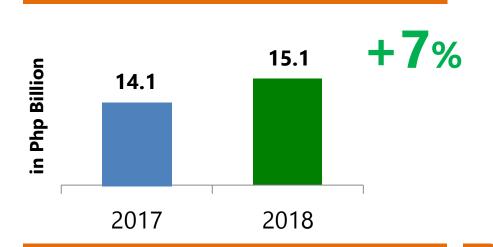
### **Share in Operating Net Income (Core)**



#### Power

- Meralco Core NI Php22.4B +11%
- GBPC Core NI Php2.5B -15%
- Toll Roads Core NI Php4.5B +13%
- Water Core NI Php7.7B +5%
- Hospitals Core NI Php2.4B +15%
- Rail Core NI Php0.7B +39%
- Logistics Core net loss Php0.6B
- Equity accounting net income for GT Capital +37% from Php1.6B to Php2.1B

### **Core Net Income**





### Metrobank to merge Metrobank Card Corporation (MCC)\*



The proposed transaction will unlock the value of MCC, being a wholly owned subsidiary of Metrobank, and help realize the following objectives:

- (1) improve synergy and cross-sell,
- (2) increase profitability and improve capital efficiency,
- (3) enable Metrobank to be more competitive in the credit card business.

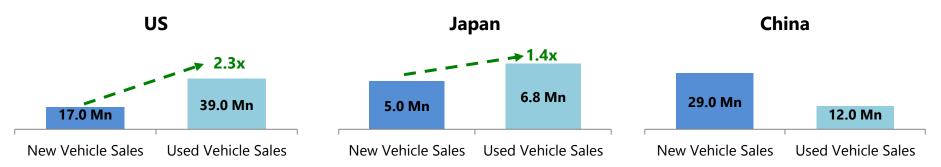


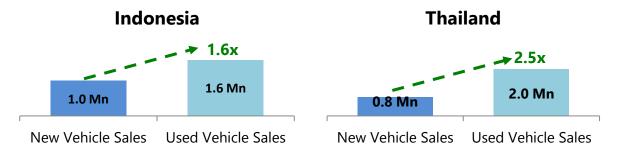


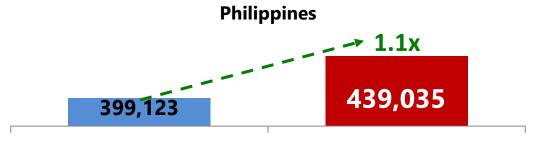
# New vs. Used Vehicle Sales Per Annum, 2015-2017











New Vehicle Sales (2015-2017) Estimated Used Vehicle Sales

Sources: Bloomberg, LTO, Cobena Market Analytics, PSRC, Federation of Motor and Credit Companies Association of Malaysia, IPSOS business consulting, Thailand Association of Used Car Dealers, Japan Automobile Manufacturers Association, Inc., Local Car Trade Associations, Manheim, Frost & Sullivan, World Bank, International Road Federation, Internal Listings Data and Estimates



# Our existing automotive value chain



Four margins in one unit sold

How do we expand the value chain?





### **Extending the automotive value chain**























Metrobank Group





Parts & Maintenance





Insurance





# Extending the automotive value chain





- ✓ Online infrastructure
- ✓ Better, more transparent pricing of repossessed assets

# Why auction?

✓ Sets the proper benchmark for used vehicle pricing

## Extending the automotive value chain to **Used car auction house operations**





# JBA Philippines









## Extending the automotive value chain to **Used car auction house operations**

















# JBA Philippines Signing Ceremony

26 March 2019 | GT Tower International, Makati

